



City of Tigard

TIGARD TRIANGLE STRATEGIC PLAN IMPLEMENTATION SCOPE OF WORK

(Metro CPDG Grant Funded Project)

A. PROJECT MANAGEMENT TEAM (PMT)

City of Tigard Team:

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Consultant Team:

TBD

B. PROJECT DESCRIPTION AND OBJECTIVES

This project is designed to build upon and implement the Tigard Triangle Strategic Plan (TTSP), a long range redevelopment plan adopted by the City of Tigard in March 2015. The TTSP envisions a diverse mix of uses, improved connectivity for all travel modes, and an enjoyable walking environment. Various implementation strategies were identified in the TTSP and several are included in this scope of work. The funding for this project comes from Metro's Community Planning and Development Grant (CPDG) program.

The main objectives of the project are as follows:

1. Create and adopt a package of regulatory, design, and financial tools that facilitates redevelopment in the Tigard Triangle.
2. Create and implement an educational campaign that:
 - a. Results in a successful public vote on urban renewal, and
 - b. Helps to change the Triangle's image from an office and big-box shopping destination to a mixed-use, pedestrian-oriented district where people live, work, shop, and recreate.

The specific tools to be developed related to the first objective include a Streetscape Design Plan and an Urban Renewal Plan. The Urban Renewal Plan shall include detailed opportunity site analysis in addition to all the plan elements, analysis, and documentation required by Oregon law. On a related note, the city has undertaken a separate project with another consultant to draft new development standards and procedures that rely heavily on lean code and urban form principles. While this code amendment project, identified as the Tigard Triangle Lean Code, is not part of this scope of work, it is part of the city's grant award from Metro and is expected to inform the

development of the Streetscape Design Plan and Urban Renewal Plan.

Since the formation of an urban renewal district requires the approval of the city’s voters, the project’s second objective is to engage, educate, and elicit support from the city’s voters on urban renewal and how it can help transform the Triangle as envisioned by the TTSP and Lean Code. The city intends to place an urban renewal measure on the May 16, 2017 ballot and this is reflected in the project schedule as summarized in the table below. Making urban renewal in the Triangle interesting and relevant to the general voter will be challenging.

C. CONSULTANT TASK, BUDGET, AND SCHEDULE SUMMARY

Task	Subtasks and Deliverables (T) = Tigard (C) = Consultant	Internal Meetings	Budget¹	Schedule
1. Project Kickoff			\$2,250	Apr 2016
	1.1 Field Trip	1		
	1.2 Project Schedule, Scope, and Budget (T) Mtg Summary (T) Final Schedule, Scope, and Budget (T) Final Public Involvement Plan	1		
2. Streetscape Design Plan			\$43,000	Apr-Jul 2016
	2.1 Scope Refinement (C) Draft Table of Contents (T) Mtg Summary	1		
	2.2 Document Review and Research (C) Streetscape Design Plan Examples (C) List of Local Streetscape Examples			
	2.3 Design Charette (full day) (C) Draft/Final Agenda & Materials (C) Charette Results (T) Mtg Summaries	2		
	2.4 Draft Streetscape Design Plan (C) Draft Plan (Contingency) (T) Written Comments	1		
	2.5 Final Streetscape Design Plan (C) Final Plan (C) Final Plan Revisions (as needed) (T) Revised Final Plan			
3. Urban Renewal Plan			\$60,000	Apr-Oct 2016
	3.1 Document Review and Research			
	3.2 Citizen Advisory Committee Mtgs (x4) (C) Mtg Plan (C) Mtg Agendas & Materials (Contingency) (T) Staff Report & Resolution (T) Mtg Schedule	1		

¹ The dollar amounts shown represent funds available through the Metro grant award. Additional city funds may be available for contingency tasks.

Task	Subtasks and Deliverables (T) = Tigard (C) = Consultant	Internal Meetings	Budget¹	Schedule
	(T) <i>Mtg Summaries</i>			
3.3	Technical Advisory Committee Mtgs (x4) (C) <i>Mtg Plan</i> (C) <i>Mtg Agendas & Materials (Contingency)</i> (T) <i>Mtg Schedule</i> (T) <i>Mtg Summaries</i>			
3.4	Commission and Council Briefings (C) <i>Presentation Materials (as needed)</i> (T) <i>Staff Reports</i>			
3.5	Public Open House (C) <i>Draft/Final Agenda & Materials</i> (T) <i>Written Comments</i> (T) <i>Mtg Summaries</i>	1		
3.6	Opportunity Site Analysis (C) <i>Draft/Final Summary Sheet Template</i> (C) <i>Opportunity Sites List & Map</i> (C) <i>Draft/Final Report (Contingency)</i> (C) <i>Draft/Final Summary Sheets</i> (T) <i>Mtg Summaries</i> (T) <i>Written Comments</i>	2		
3.7	Draft Urban Renewal Plan (C) <i>Draft Plan</i> (T) <i>Mtg Summary</i> (T) <i>Written Comments</i>	1		
3.8	Final Urban Renewal Plan (C) <i>Final Plan</i> (C) <i>Final Plan Revisions (as needed)</i> (T) <i>Revised Final Plan</i>			
4. Urban Renewal Educational Campaign			\$40,000	Jul 2016- May 2017
4.1	Scope Refinement (C) <i>Revised Subtasks & Deliverables</i> (T) <i>Mtg Summary</i>	1		
4.2	Document Review and Research (C) <i>Research Summary Memo</i>			
4.3	Campaign Strategy (C) <i>Draft/Final Campaign Strategy</i> (T) <i>Mtg Summary</i> (T) <i>Written Comments</i>	1		
4.4	Campaign Implementation (C) <i>Implementation Plan</i> (T) <i>Ballot Measure Text</i>			
4.5	Campaign Materials (C) <i>Campaign Materials (as assigned)</i>			

D. GENERAL PROVISIONS

The following provisions apply unless specified otherwise in Section E below.

1. Project Management
 - a. Consultant shall assume a reasonable amount of time for project communication and general coordination above and beyond the meetings specified in this scope (Section E Task Details) and manage the allocated budget for each task and deliverable accordingly.
2. Document Creation
 - a. All documents shall be internally reviewed by the Consultant for grammar, formatting, content, and general quality prior to delivery to the city for review.
 - b. All documents shall be formatted for 8.5-inch by 11-inch paper, unless otherwise approved by the City PM.
 - c. All documents shall be delivered as computer files in a mutually agreed upon format (e.g. Word, Publisher, PageMaker, etc.) and in an open universally readable format (e.g. PDF).
 - d. All graphics, including maps, shall be delivered as computer files in a mutually agreed upon format (e.g. AutoCAD, ArcGIS, JPEG, Photoshop, PowerPoint, etc.) and in an open universally readable format (e.g. PDF).
 - e. City shall provide written guidance on format, style, and editing guidelines for creating documents for public distribution.
3. Document Review
 - a. Consultant shall provide materials that are intended for internal review at a staff meeting at least one week prior to the meeting.
 - b. Consultant shall provide materials that are intended for public release at least two weeks prior to the scheduled release date.
 - c. City shall provide comments to Consultant within two weeks of receipt of draft materials.
 - d. Consultant shall make minor revisions and corrections to materials based on comments received from either the city or the public within one week of the city requesting the change.
 - e. Consultant shall make major revisions and corrections to materials based on comments received from either the city or the public within two weeks of the city requesting the change, or as otherwise agreed upon by the City and Consultant PM.
 - f. Consultant shall not be required to make additions or revisions that are outside of this scope of work without an approved contract amendment.
4. Meetings
 - a. Consultant shall run all public meetings, with the exception of meetings before any city councils, commissions, or boards, including but not limited to: meeting facilitation, agendas, and presentation materials.
 - b. City shall provide support for all public meetings, including but not limited to: room reservation, room set-up and tear-down, drinks and snacks, public sign-in, and public notice.
 - c. City shall provide meeting summaries for all public and internal meetings that, at a minimum, lists attendees and summarizes the discussion, any input and/or decision(s), and next steps. Consultant shall review the summaries for completeness and accuracy.
 - d. All internal meetings to be held at city offices unless otherwise agreed to by City PM.

E. TASK DETAILS

KEY:

1. Task Name

Task Description

1.1 Subtask Name

- Subtask Description
 - **Subtask Deliverable**

1. Project Kickoff

The purpose of this task is to orient the Consultant Team with the Triangle and to review the city's preliminary project schedule, scope, and budget with City PM, Consultant PM, and other PMT and staff members as necessary. The project scope discussion shall include a review of the preliminary Public Involvement Plan.

1.1 Field Trip

Consultant

- Participate in 1.5-hr Triangle field trip.

City

- Convene 1.5-hr Triangle field trip.

1.2 Project Schedule, Scope, and Budget

Consultant

- Review preliminary project scope, schedule, and budget.
- Participate in 1.5-hr PMT meeting.

City

- Convene 1.5-hr PMT meeting.
 - **Meeting Summary**
 - **Final Project Schedule, Scope, and Budget**
 - **Final Public Involvement Plan**

2. Streetscape Design Plan

The purpose of this task is to create a Streetscape Design Plan to guide public and private investment in the Triangle's streets and adjacent public spaces over time. The plan should provide a design framework that enhances the pedestrian experience and effectively balances safety, comfort, and mobility for all modes of travel at key locations and along key routes. At a minimum, it should include design concepts and preferences conveyed through text, maps, illustrations, and photos for the following street types: pedestrian streets, access streets, and high- and low-volume vehicular streets. See attached maps for proposed street types.

The design deliverables produced during this task should be closely coordinated with the work on the Opportunity Sites Analysis (Task 3.6) and Educational Campaign (Task 4).

The following elements should be considered for inclusion in the plan:

- Street Trees and Landscaping
- Street Lights
- On-Street Parking
- Gateway Locations
- Intersection Design
- Mid-block crossings
- Sidewalks
- Stormwater Facilities (within rights-of-way)
- Street Furnishings

The Streetscape Design Plan should consider and utilize the area's topography; support and further refine the development vision for the area as described in the TTSP and Lean Code; and, help inform the future 72nd Ave Study and Southwest Corridor Plan. It should also include cost estimates for intersections and street segments, where appropriate and in a format that can be readily incorporated into the Urban Renewal Plan.

2.1 Scope Refinement

Consultant

- Participate in 1.5-hr meeting with City to discuss and refine the scope of work and deliverables for this task relative to the available budget, including the type and amount of maps, illustrations, and photos.
 - **Draft Streetscape Design Plan Table of Contents**

City

- Convene 1.5-hr meeting with Consultant.
 - **Meeting Summary**

2.2 Document Review and Research

Consultant

- Review all relevant city documents (e.g. TTSP, Draft Lean Code, Existing Tigard Triangle Plan District, Downtown Streetscape Plan) and other downtown streetscape plans as necessary.
- Provide at least three examples of Streetscape Design Plans to City that potentially represent the type and scale of plan that meets City needs and could be produced by Consultant within the available budget. Plans for areas that effectively use and respond to changes in topography would be of particular interest to City.
 - **Streetscape Design Plan Examples (x3)**
- Provide a list and photos (where readily available) of streetscapes within the local area that include design elements the City and public may want to consider in the Triangle.
 - **List of Local Streetscape Examples**

City

- Provide all relevant city documents to Consultant.

2.3 Design Charette (Full Day)

Consultant

- Participate in 1.5-hr meeting with City to develop a charette strategy and agenda, including the type and amount of graphics and other materials. The purpose of the charette is to give all interested parties an opportunity to provide input into the Streetscape Design Plan.
- Develop draft charette agenda and materials.
 - **Draft Charette Agenda and Materials**
- Participate in 1.5-hr meeting with City to review and finalize charette agenda and materials.
 - **Final Charette Agenda and Materials**
- Hold design charette and summarize and/or provide charette results to City, including any materials created during the charette.
 - **Charette Results**

City

- Convene two 1.5-hr meetings with Consultant.
 - **Meeting Summaries**
- Identify and invite interested parties to participate in design charette.
- Advertise and convene design charette.
- Provide support at design charette.
 - **Design Charette Summary**

2.4 Draft Streetscape Design Plan

Consultant

- Participate in 1.5-hr meeting with City to review charette results, discuss draft plan format and contents, and resolve any outstanding issues prior to draft plan preparation.
- Prepare a draft plan that incorporates City and public input and is consistent with the TTSP, Lean Code, and draft table of contents developed in Subtask 2.1. Consultant should assume a minimum of two city review cycles.
 - **Draft Streetscape Design Plan (x2)**
 - ***Contingent Task: Additional design work at direction of City PM***

City

- Convene 1.5-hr meeting with Consultant.
 - **Meeting Summary**
- Review draft plan prepared by Consultant.
 - **Written Comments (x2)**

2.5 Final Streetscape Design Plan

Consultant

- Prepare a final plan that incorporates City comments.
 - **Final Streetscape Design Plan**
- Assist City with final plan revisions based on public comments as needed.
 - **Final Plan Revisions (as needed)**

City

- Distribute final plan for public comment and make revisions as needed.
 - **Revised Final Streetscape Design Plan**

3. Urban Renewal Plan

The purpose of this task is to create an Urban Renewal Plan for the Tigard Triangle that identifies blight conditions, district boundaries, and the projects and actions that would be funded by tax increment financing. The Urban Renewal Plan shall contain all of the documentation necessary to form an urban renewal district, meet all Oregon statutory requirements, and facilitate near and long term redevelopment efforts and infrastructure improvements by property owners, regional and state service providers, and the City of Tigard. Development of the Urban Renewal Plan shall involve outreach to and input from the general public and a Citizen Advisory Committee (CAC) and Technical Advisory Committee (TAC) convened specifically for this task. A summary of required plan elements is as follows:

- Plan goals
- District boundaries
- Blighting conditions within the district
- Projects and activities to be funded by the plan, including but not limited to infrastructure improvements, gateway design and construction, and artwork design and installation
- Cost estimates of projects and activities
- Projections of potential tax increment cash flows over the life of the plan
- Cash flow and timeframe needed to carry out projects and activities
- Tax impacts analysis on revenues foregone by other taxing bodies, including number of years to recover revenue foregone by taxing bodies once district is closed
- Maximum level of indebtedness for the plan

3.1 Document Review and Research

Consultant

- Review all relevant city documents (e.g. TTSP, Capital Improvement Plan, Transportation System Plan, Infrastructure Master Plans, City Charter) and other urban renewal plans as necessary.

City

- Provide all relevant city documents and data, including but not limited to any existing infrastructure project lists and cost estimates.

3.2 CAC Meetings

Consultant

- Participate in 2-hr meeting with City to develop CAC Meeting Plan (concurrent with Subtask 3.3) at least one month prior to first CAC meeting. At a minimum, the meeting plan should include the format, objective(s), and preliminary agenda for each meeting.
 - **CAC Meeting Plan**
- Hold a minimum of 4 CAC meetings to assist in the development of the Urban Renewal Plan. Meeting topics may include, but are not limited to, the following: urban renewal district boundary; plan goals, objectives, and evaluation criteria; project lists; project prioritization.
 - **CAC Meeting Agendas and Materials (x4)**
 - *Contingent Task: 1 additional CAC meeting at direction of City PM*

City

- Identify and invite interested property owners, residents, and members of the public to serve on the CAC.
- Prepare documents and initiate request for Council to appoint CAC members.
 - **CC Staff Report & CAC Resolution**
- Create a CAC meeting schedule that is consistent with the project schedule in consultation with Consultant PM and distribute publicly.
 - **CAC Meeting Schedule**
- Convene 2-hour meeting with Consultant (concurrent with Subtask 3.3) to develop CAC Meeting Plan.
 - **Meeting Summary**
- Advertise and convene CAC meetings.
- Provide CAC meeting support.
 - **CAC Meeting Summaries (x4)**

3.3 TAC Meetings

Consultant

- Participate in 2-hr meeting with City to develop TAC Meeting Plan (concurrent with Subtask 3.2) at least one month prior to first TAC meeting. At a minimum, the meeting plan should include the format, objective(s), and preliminary agenda for each meeting.
 - **TAC Meeting Plan**
- Hold a minimum of 4 TAC meetings to assist in the development of the Urban Renewal Plan. Some of these meetings may be combined with CAC meetings with City PM approval. Meeting topics may include, but are not limited to, the following: urban renewal district boundary; plan goals, objectives, and evaluation criteria; project lists; project prioritization.
 - **TAC Meeting Agendas and Materials (x4)**
 - *Contingent Task: 1 additional TAC meeting at direction of City PM*

City

- Identify and invite affected service providers, interested parties, and jurisdictions to serve on the TAC.
- Create a TAC meeting schedule that is consistent with the project schedule in consultation with Consultant PM and distribute publicly.
 - **TAC Meeting Schedule**
- Convene 2-hour meeting with Consultant (concurrent with Subtask 3.2) to develop TAC Meeting Plan.
 - **Meeting Summary**
- Advertise and convene TAC meetings.
- Provide TAC meeting support.
 - **TAC Meeting Summaries (x4)**

3.4 Planning Commission (PC) and City Council (CC) Briefings

Consultant

- City to schedule and hold a minimum of 1 meeting with PC and CC to brief each group on the Streetscape Design Plan and Urban Renewal Plan in coordination with Consultant PM. Consultant to attend each meeting and provide presentation materials, technical support, and testimony as needed.
 - **Presentation Materials (as needed)**

City

- Schedule and hold a minimum of 1 meeting with PC and CC to brief each group on the Streetscape Design Plan and Urban Renewal Plan in coordination with Consultant PM. Staff reports and presentation materials shall include a summary of all public comment received to date.
 - **PC and CC Staff Reports**

3.5 Public Open House

Consultant

- Participate in 1-hr meeting with City to develop an open house strategy and agenda, including type and amount of graphics and other materials. The purpose of the open house is to give the public an opportunity to learn about and provide input into the Urban Renewal Plan.
- Develop draft open house agenda and materials for City review.
 - **Draft Open House Agenda and Materials**
- Develop final open house agenda and materials that incorporate City comments.
 - **Final Open House Agenda and Materials**
- Hold open house.

City

- Convene 1-hr meeting with Consultant.
 - **Meeting Summary**

- Review draft open house agenda and materials.
 - **Written Comments**
- Advertise and convene open house.
- Provide support at open house.
 - **Open House Summary**

3.6 Opportunity Site Analysis

The purpose of this subtask is to support the Urban Renewal Plan financial analysis. Tax increment financing could be utilized to support catalyst projects by reducing financial gaps and funding key public infrastructure projects. The design deliverables (e.g. site plans, massing studies, and elevation drawings) produced during this subtask should be closely coordinated with the work on the Streetscape Design Plan (Task 2) and Educational Campaign (Task 4).

Consultant

- Participate in 1.5-hr meeting with City to discuss and refine the scope of work and deliverables for this subtask relative to the available budget. The meeting shall include a discussion of potential opportunity sites and how much outreach and coordination to do with potential opportunity site owners/developers during the course of this subtask.
 - **Draft Template for Development Program Summary Sheet**
 - **Final Template for Development Program Summary Sheet**
- Identify a total of 7 – 8 privately-owned opportunity sites in coordination with City. A preliminary list of sites is as follows:
 - PacTrust site (11626 SW Pacific Hwy)
 - Specht site (multiple addresses near SW 69th Ave and Clinton St.)
 - Lampus site (multiple addresses on SW 72nd Ave between Clinton and Dartmouth)
 - Tran site (12465 SW 72nd Ave)
 - **List and Map of Opportunity Sites**
- Prepare one reasonably feasible development program for each opportunity site in coordination with City and other development, financial, and real estate professionals (as appropriate) that is consistent with the TTSP and Lean Code. Perform an analysis of the proposed development program for each opportunity site that includes, but is not limited, to:
 - Conceptual site plan, 3-D massing study, and elevation drawing(s)
 - Land and construction cost estimates
 - Financial feasibility utilizing rental and sales information from the TTSP and other known sources
 - Financial gaps and other development obstacles
 - Environmental issues and constraints using known sources
 - **Draft Development Program and Analysis Report**
- Participate in 2-hr meeting with City to review and refine draft development programs and analyses and to preview draft development program summary sheets. The outcome of the meeting may result in needed refinements to one or more development programs or analyses, including but not limited to the following:

- Development program assumptions regarding uses, building square footage, building height, and/or construction type
- Market study extrapolations regarding unit sizes, rent and lease rates, and/or overall development value
- Site plan and/or massing diagrams relative to building placement, public spaces, circulation, and/or parking lots
- Planning level cost estimates
- **Final Development Program and Analysis Report**
- **Draft Development Program Summary Sheet (1 per site)**
- **Final Development Program Summary Sheet (1 per site)**
- ***Contingent Task: Additional analysis and/or design work at direction of City PM***

City

- Convene one 1.5-hr and one 2-hr meeting with Consultant.
 - **Meeting Summaries (x2)**
- Review draft development programs, analyses, and summary sheets.
 - **Written Comments**

3.7 Draft Urban Renewal Plan

Consultant

- Participate in 2-hr meeting with City to review CAC, TAC, and public input; refine projects lists and cost estimates as necessary; discuss results of opportunity site analyses; and, resolve any outstanding issues prior to draft plan preparation.
- Prepare a draft plan that incorporates City, CAC, TAC, and public input and is consistent with the TTSP vision and Oregon statutory requirements. The draft plan shall include all legally required plan elements and supporting documentation, including but not limited to:
 - Plan sections and wording prescribed by Oregon law, including Measure 50 wording on maximum debt;
 - Data on district conditions, including acreage, land uses, existing and proposed zoning, building conditions, and overall blighting conditions; and
 - Financial statements required by ORS 457.

Consultant should assume a minimum of two city review cycles.

- **Draft Urban Renewal Plan (x2)**

City

- Convene 2-hr meeting with Consultant.
 - **Meeting Summary**
- Review draft plan prepared by Consultant.
 - **Written Comments (x2)**

3.8 Final Urban Renewal Plan

Consultant

- Prepare a final plan that incorporates City comments.
 - **Final Urban Renewal Plan**
- Assist City with final plan revisions based on public comments as needed.
 - **Final Plan Revisions (as needed)**

City

- Distribute final plan for public comment and make revisions as needed.
 - **Revised Final Urban Renewal Plan**

4. Urban Renewal Educational Campaign

The purpose of this task is to create an educational campaign that helps the general public understand what the future of the Triangle can be and how urban renewal can support that future. The primary goal of the campaign is a successful public vote on urban renewal at the May 16, 2017 general election. The secondary goal of the campaign is to help change the Triangle's image from an office and big-box shopping destination to a mixed-use, pedestrian-oriented district where people live, work, shop, and recreate. The campaign strategy and implementation aspects of this task should be closely coordinated with and utilize the design deliverables produced for the Streetscape Design Plan (Task 2) and Opportunity Sites Analysis (Task 3.6).

4.1 Scope Refinement

Consultant

- Participate in 1.5-hr meeting with City to discuss and refine the scope of work and deliverables for this task relative to the available budget.
 - **Revised Task 4.0 Subtasks and Deliverables**

City

- Convene 1.5-hr meeting with Consultant.
 - **Meeting Summary**

4.2 Document Review and Research

Consultant

- Review all relevant city documents (e.g. TTSP, Draft Lean Code, Strategic Plan, Downtown Urban Renewal Outreach Plan and Materials).
- Review current city messaging and communication methods used citywide and in the Triangle.
- Conduct surveys and other research to determine current knowledge of and attitudes toward urban renewal and the Triangle.
- Summarize document review and research in 2 – 3 page memo with an emphasis on key findings.
 - **Research Summary Memo**

City

- Provide all relevant city documents and information.

4.3 Campaign Strategy

Consultant

- Participate in 1.5-hr meeting with the City to develop messaging concepts for educating the public about urban renewal and conveying the Triangle vision. In addition to messaging concepts, the Campaign Strategy should identify target audiences and recommend specific communication methods best suited for conveying the messaging, with a note about whether the recommended method is currently used by the city. Consultant should assume a minimum of two city review cycles.
 - **Draft Campaign Strategy (x2)**
- Prepare final strategy that incorporates City comments.
 - **Final Campaign Strategy**

City

- Convene 1.5-hr meeting with Consultant.
 - **Meeting Summary**
- Review draft strategy prepared by Consultant.
 - **Written Comments (x2)**

4.4 Campaign Implementation

Consultant

- Develop an Implementation Plan for the Campaign Strategy centered around the May 2017 election date. The Implementation Plan should include a campaign timeline and a description and cost estimate for developing and distributing key campaign materials.
 - **Implementation Plan**
- Assist in executing the Implementation Plan. Consultant level of involvement TBD by Subtask 4.1.

City

- Oversee the execution of the Implementation Plan.
- Prepare ballot measure text for City Council review and approval in coordination with City Attorney and City Recorder.
 - **Ballot Measure Text**
- Work with City Recorder to place measure on ballot.

4.5 Campaign Materials

Consultant

- Produce campaign materials as directed by the City PM and as budget allows, including but not limited to a project identifier, collateral materials, webpage design, photos, graphics, and other written materials. Consultant budget for this subtask determined by Subtask 4.1.
 - **Campaign Materials (as assigned)**

City

- Prioritize the need for specific campaign materials and assign to City and/or Consultant as resources and budget allows.

TIGARD TRIANGLE LEAN CODE

CHAPTER 18.620

City of Tigard, OR

MAP 18.620.C Network Plan

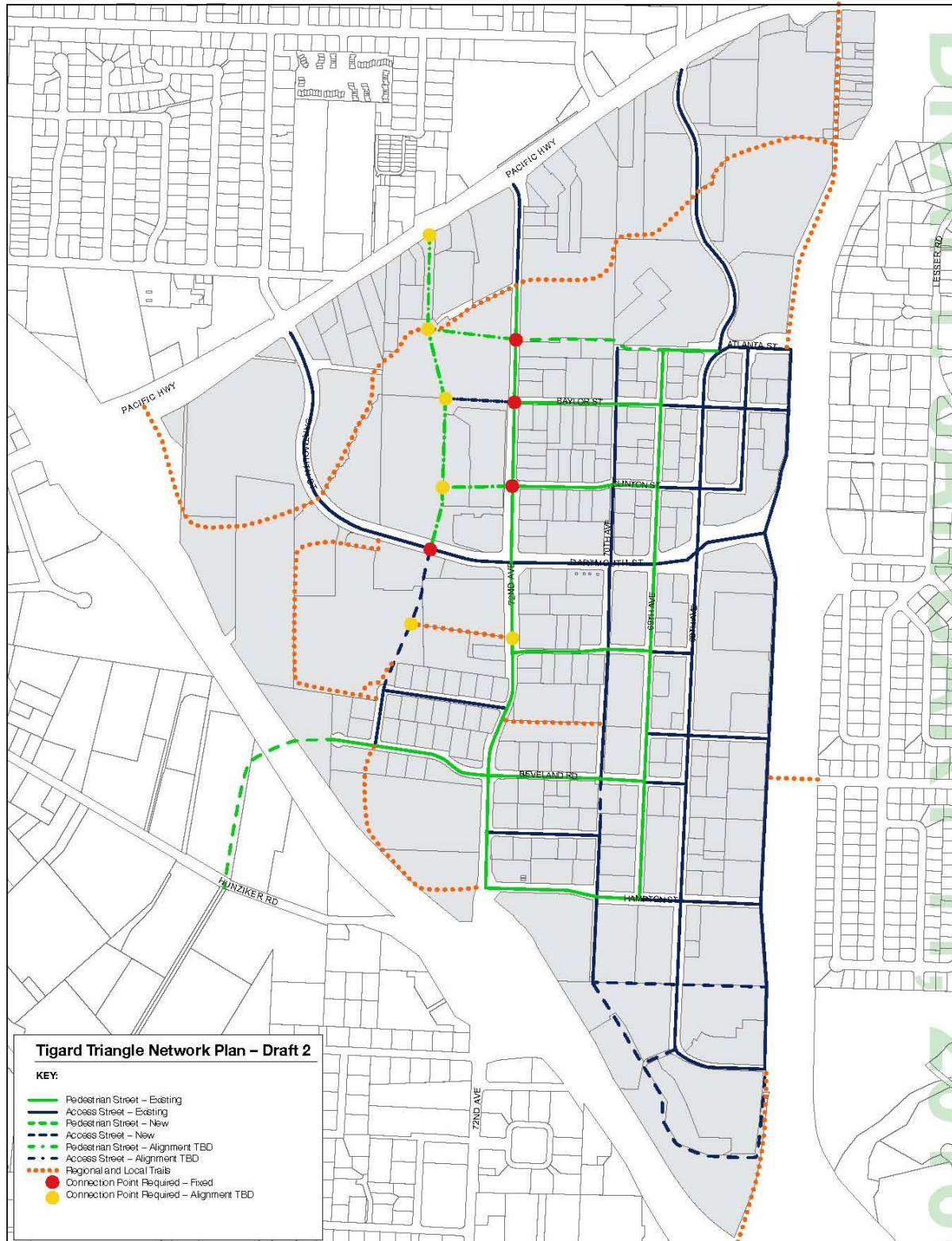


FIGURE 9

